CHRISTOPHER \& BANKS CORP
Form 10-Q
October 15, 2001
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# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 10-Q 

(Mark One)
/x/
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 1, 2001
OR
/ / TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$ .

Commission File No. 0-19972

## CHRISTOPHER \& BANKS CORPORATION

(Exact name of registrant as specified in its charter)


[^0]Indicate by check mark whether the registrant has filed all documents and reports required to be filed by Section 12, 13 or 15(d) of the Securities Exchange Act of 1934 subsequent to the distribution of securities under a plan confirmed by a court. Yes /x/ No / /

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As of October 5, 2001, 16,530,120 shares of the registrant's common stock were outstanding.

## CHRISTOPHER \& BANKS CORPORATION <br> FORM 10-Q QUARTERLY REPORT <br> INDEX <br> PART I <br> FINANCIAL INFORMATION

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| September 1, <br> 2001 | March 3, <br> 2001 | August 26, <br> 2000 |
| :---: | :---: | :---: |

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|  | $\begin{gathered} \text { September } 1, \\ 2001 \end{gathered}$ |  | March 3, <br> 2001 |  | $\begin{gathered} \text { August 26, } \\ 2000 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Unaudited) |  | (Audited) |  | (Unaudited) |  |
| ASSETS |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash and cash equivalents | \$ | 21,095,195 | \$ | 34,797,713 | \$ | 18,022,680 |
| Accounts receivable |  | 3,186,534 |  | 1,986,956 |  | 2,294,759 |
| Merchandise inventory |  | 19,876,849 |  | 15,830,801 |  | 15,356,026 |
| Other current assets |  | 4,797,437 |  | 5,464,480 |  | 3,423,601 |
| Total current assets |  | 48,956,015 |  | 58,079,950 |  | 39,097,066 |
| Property, equipment and improvements, net |  | 52,943,153 |  | 33,823,326 |  | 24,720,814 |
| Other assets |  | 1,796,805 |  | 1,792,222 |  | 1,655,061 |
| Total assets | \$ | 103,695,973 | \$ | 93,695,498 | \$ | 65,472,941 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |
| Accounts payable | \$ | 2,492,066 | \$ | 4,578,978 | \$ | 3,479,570 |
| Accrued liabilities |  | 8,178,640 |  | 12,936,681 |  | 8,300,849 |
| Current maturities of long-term debt |  |  |  |  |  | 24,885 |
| Income taxes payable |  |  |  | 948,186 |  |  |
| Total current liabilities |  | 10,670,706 |  | 18,463,845 |  | 11,805,304 |
| Long-term liabilities: |  |  |  |  |  |  |
| Long-term debt |  | 5,285,658 |  | 5,207,062 |  | 5,129,635 |
| Deferred revenue |  | 1,221,875 |  |  |  |  |
| Accrued rent obligation |  | 1,240,743 |  | 1,197,139 |  | 1,145,780 |
| Total long-term liabilities |  | 7,748,276 |  | 6,404,201 |  | 6,275,415 |
| Stockholders' equity: |  |  |  |  |  |  |
| Preferred stock- $\$ 0.01$ par value, $1,000,000$ shares authorized; none outstanding |  |  |  |  |  |  |
| Common stock- $\$ 0.01$ par value, $74,000,000$ shares authorized; $16,520,370,16,003,597$ and $15,566,511$ shares issued and outstanding at September 1, 2001, March 3, 2001 and August 26, 2000, respectively |  | 177,623 |  | 172,458 |  | 168,084 |
| Additional paid-in capital |  | 40,649,976 |  | 36,270,931 |  | 31,494,636 |
| Retained earnings |  | 47,499,353 |  | 35,614,022 |  | 19,178,942 |
|  |  | 88,326,952 |  | 72,057,411 |  | 50,841,662 |
| Common stock held in treasury, 1,242,000 shares at cost |  | $(2,999,961)$ |  | $(2,999,961)$ |  | $(2,999,961)$ |
| Common stock subscriptions receivable |  | $(50,000)$ |  | $(229,998)$ |  | $(449,479)$ |
| Total stockholders' equity |  | 85,276,991 |  | 68,827,452 |  | 47,392,222 |
| Total liabilities and stockholders' equity | \$ | 103,695,973 | \$ | 93,695,498 | \$ | 65,472,941 |

See accompanying notes to unaudited consolidated condensed financial statements.

## CHRISTOPHER \& BANKS CORPORATION CONSOLIDATED CONDENSED STATEMENT OF INCOME <br> (Unaudited)



See accompanying notes to unaudited consolidated condensed financial statements.

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CHRISTOPHER \& BANKS CORPORATION CONSOLIDATED CONDENSED STATEMENT OF INCOME
(Unaudited)

|  | Two Quarters Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { September 1, } \\ 2001 \end{gathered}$ |  | $\begin{gathered} \text { August 26, } \\ 2000 \end{gathered}$ |
| Net sales | \$ | 115,357,314 | \$ | 83,884,449 |
| Cost of sales: |  |  |  |  |
| Merchandise, buying and occupancy |  | 65,970,449 |  | 47,733,562 |


|  | Two Quarters Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Gross profit |  | 49,386,865 |  | 36,150,887 |
| Selling, general and administrative |  | 26,821,259 |  | 19,478,328 |
| Depreciation and amortization |  | 3,132,310 |  | 2,115,299 |
| Operating income |  | 19,433,296 |  | 14,557,260 |
| Interest income, net |  | $(211,880)$ |  | $(345,846)$ |
| Income before income taxes |  | 19,645,176 |  | 14,903,106 |
| Income tax provision |  | 7,759,845 |  | 5,812,212 |
| Net income | \$ | 11,885,331 | \$ | 9,090,894 |
| Basic earnings per common share: |  |  |  |  |
| Net income | \$ | 0.73 | \$ | 0.59 |
| Basic shares outstanding |  | 16,297,029 |  | 15,378,866 |
| Diluted earnings per common share |  |  |  |  |
| Net income | \$ | 0.69 | \$ | 0.54 |
| Diluted shares outstanding |  | 17,347,884 |  | 16,807,727 |

See accompanying notes to unaudited consolidated condensed financial statements
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## CHRISTOPHER \& BANKS CORPORATION CONSOLIDATED CONDENSED STATEMENT OF CASH FLOWS (Unaudited)

|  | Two Quarters Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 1, \\ 2001 \end{gathered}$ |  |  | $\begin{gathered} \text { August 26, } \\ 2000 \end{gathered}$ |
| Cash flows from operating activities: |  |  |  |  |
| Net income | \$ | 11,885,331 | \$ | 9,090,894 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization |  | 3,132,310 |  | 2,115,299 |
| Income tax benefit on exercise of stock options |  | 1,443,485 |  |  |
| Loss on disposals of equipment |  | 13,116 |  | 31,640 |
| Increase in accrued rent obligation |  | 43,604 |  | 55,881 |
| Interest on 12\% Senior Notes added to principal |  | 78,596 |  | 76,276 |
| Changes in operating assets and liabilities: |  |  |  |  |
| Increase in merchandise inventory and other current assets |  | $(4,583,166)$ |  | $(6,477,354)$ |
| Decrease in accounts payable, accrued liabilities and income taxes payable |  | $(8,149,844)$ |  | $(3,745,195)$ |
| Net cash provided by operating activities |  | 3,863,432 |  | 1,147,441 |


| Purchase of property, equipment and improvements | $(21,908,548)$ |  |  | $(6,593,039)$ |
| :---: | :---: | :---: | :---: | :---: |
| Proceeds from sale of equipment |  |  |  | 10,430 |
| Increase in deferred revenue |  | 1,221,875 |  |  |
| Net cash used in investing activities |  | (20,686,673) |  | $(6,582,609)$ |
| Cash flows from financing activities: |  |  |  |  |
| Principal payments on long-term debt |  |  |  | $(144,525)$ |
| Exercise of stock options |  | 2,940,725 |  | 1,021,494 |
| Common stock subscriptions receivable |  | 179,998 |  | $(104,997)$ |
| Net cash provided by financing activities |  | 3,120,723 |  | 771,972 |
| Net decrease in cash and cash equivalents |  | (13,702,518) |  | $(4,663,196)$ |
| Cash and cash equivalents at beginning of period |  | 34,797,713 |  | 22,685,876 |
| Cash and cash equivalents at end of period | \$ | 21,095,195 |  | 18,022,680 |
| Supplemental cash flow information: |  |  |  |  |
| Interest paid | \$ | 238,804 |  | 237,114 |
| Income taxes paid | \$ | 8,329,970 |  | 9,056,150 |
| Purchases of equipment and improvements accrued, not paid | \$ | 356,705 |  | 504,469 |

See accompanying notes to unaudited consolidated condensed financial statements.

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## CHRISTOPHER \& BANKS CORPORATION

## NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

(Unaudited)

## NOTE 1 BASIS OF PRESENTATION

The financial statements included in this Form 10-Q have been prepared by Christopher \& Banks Corporation, formerly Braun's Fashions Corporation, and subsidiary (the "Company"), without audit, pursuant to the rules and regulations of the United States Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles in the United States of America have been condensed, or omitted, pursuant to such rules and regulations. These financial statements should be read in conjunction with the financial statements and related notes included in the Company's Annual Report on Form 10-K for the fiscal year ended March 3, 2001.

The results of operations for the interim periods shown in this report are not necessarily indicative of results to be expected for the fiscal year. In the opinion of management, the information contained herein reflects all adjustments necessary to make the results of operations for the interim periods a fair statement of such operations. All such adjustments are of a normal recurring nature.

## NOTE 2 PURCHASE OF HEADQUARTERS AND DISTRIBUTION CENTER FACILITY

During the first quarter of fiscal 2002, the Company completed the purchase of its existing 210,000 square foot headquarters and distribution center facility in Plymouth, Minnesota for $\$ 8.8$ million in cash. In connection with the purchase, the Company assumed a lease from the prior owner. Under the assumed lease, the Company leased the facility to a third party and, in turn, leased back the entire facility.

On July 10, 2001, the Company and the third party agreed to terminate the lease and related sublease. The Company received a lease termination payment of approximately $\$ 1.3$ million. The payment has been recorded as a deferred credit and will be amortized over the remainder of the original lease term through June 30, 2005.

## NOTE 3 NET INCOME PER SHARE

Basic earnings per share ("EPS") is computed based on the weighted average number of shares of common stock outstanding during the applicable periods while diluted EPS is computed based on the weighted average number of common and common equivalent shares (dilutive stock options) outstanding.

The following is a reconciliation of the number of shares (denominator) and per share amounts used in the basic and diluted EPS computations:


## NOTE 4 RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

In July 2001, the Financial Accounting Standards Board ("FASB") issued Statements of Financial Accounting Standards No. 141, "Business Combinations" ("SFAS No. 141") and No. 142, "Goodwill and Other Intangible Assets" ("SFAS No. 142"). SFAS No. 141, which requires the purchase method of accounting be used for all business combinations completed after June 30, 2001, clarifies the criteria for recognition of intangible assets separately from goodwill and requires unallocated negative goodwill to be written off immediately as an extraordinary gain. SFAS No. 142, effective for fiscal years beginning after December 15, 2001, requires that ratable amortization of goodwill be replaced with periodic tests of goodwill impairment and that intangible assets, other than goodwill, which have determinable useful lives be amortized over their useful lives. The Company will adopt SFAS No. 141 and SFAS No. 142 beginning March 3, 2002. Management believes that the adoption of SFAS No. 141 and SFAS No. 142 will not have a material impact on the Company's financial position or results of operations.

In July 2001, the FASB also issued SFAS No. 143, "Accounting for Asset Retirement Obligations" ("SFAS No. 143") which provides accounting requirements for retirement obligations associated with tangible long-lived assets. SFAS No. 143 is effective for fiscal years beginning after June 15, 2002. The Company will adopt SFAS No. 143 beginning March 2, 2003. Management believes the adoption of SFAS No. 143 will not have a material impact on the Company's financial position or results of operations.

## ITEM 2.

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## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## General

Christopher \& Banks Corporation, formerly Braun's Fashions Corporation, is a Minneapolis-based retailer of women's specialty apparel, which operates through its wholly-owned subsidiary, Christopher \& Banks, Inc. As of October 5, 2001, the Company operated 343 stores in 30 states under the names Christopher \& Banks, C.J. Banks and Braun's, primarily in the northern half of the United States. The Company's stores offer coordinated assortments of exclusively designed sportswear, sweaters, and dresses.

The Company opened 36 new Christopher \& Banks stores and 26 new C.J. Banks stores in the first two quarters of fiscal 2002 and plans to open 10 additional Christopher \& Banks stores and 10 new C.J. Banks stores during the third quarter of fiscal 2002. As of September 1, 2001, the Company operated 333 stores including 227 Christopher \& Banks stores, 60 Braun's stores and 46 C.J. Banks stores. The Company anticipates it will open approximately 90 new stores in fiscal 2003 with approximately half being Christopher \& Banks stores and the remainder being C.J. Banks stores. In addition, the Company plans to convert all remaining Braun's stores to the Christopher \& Banks name by December 2002. In fiscal 2003, the Company plans to expand both divisions in several states in which the Company currently operates, as well as in a number of adjacent states.

During the first quarter of fiscal 2002, the Company completed the purchase of its existing 210,000 square foot headquarters and distribution center facility in Plymouth, Minnesota for $\$ 8.8$ million in cash. In connection with the purchase, the Company assumed a lease from the prior owner. Under the assumed lease, the Company leased the facility to a third party and, in turn, leased back the entire facility.

On July 10, 2001, the Company and the third party agreed to terminate the lease and related sublease. The Company received a lease termination payment of approximately $\$ 1.3$ million. The payment was recorded as a deferred credit and will be amortized over the remainder of the original lease term through June 30, 2005.

During the second quarter of fiscal 2002, the Company completed the installation of new point-of-sale hardware and software technology in all of its stores at a cost of approximately $\$ 4.7$ million.

## Results of Operations

The following table sets forth, for the periods indicated, certain items from the Company's statement of income expressed as a percentage of net sales:

|  | Quarter Ended |  | Two Quarters Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { September } 1, \\ 2001 \end{gathered}$ | $\begin{gathered} \text { August 26, } \\ 2000 \end{gathered}$ | $\begin{gathered} \text { September } 1, \\ 2001 \end{gathered}$ | $\begin{gathered} \text { August 26, } \\ 2000 \end{gathered}$ |
| Net sales | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Merchandise, buying and occupancy | 58.2 | 57.3 | 57.2 | 56.9 |
| Gross profit | 41.8 | 42.7 | 42.8 | 43.1 |
| Selling, general and administrative | 23.8 | 24.0 | 23.3 | 23.2 |
| Depreciation and amortization | 2.8 | 2.6 | 2.7 | 2.5 |
| Operating income | 15.2 | 16.1 | 16.8 | 17.4 |
| Interest income, net | (0.0) | (0.5) | (0.2) | (0.3) |
| Income before income taxes | 15.2 | 16.6 | 17.0 | 17.7 |
| Income tax provision | 6.0 | 6.5 | 6.7 | 6.9 |
| Net income | 9.2\% | 10.1\% | 10.3\% | 10.8\% |

# Edgar Filing: CHRISTOPHER \& BANKS CORP - Form 10-Q <br> <br> QUARTER ENDED SEPTEMBER 1, 2001 COMPARED TO QUARTER ENDED AUGUST 26, 2000 

 <br> <br> QUARTER ENDED SEPTEMBER 1, 2001 COMPARED TO QUARTER ENDED AUGUST 26, 2000}

Net Sales. Net sales for the quarter ended September 1, 2001 were $\$ 57.8$ million, an increase of $\$ 16.3$ million or $39 \%$, from $\$ 41.5$ million for the quarter ended August 26, 2000. Same-store sales increased $8 \%$ in the second quarter of fiscal 2002, following a $21 \%$ increase in same-store sales in the second quarter of fiscal 2001. The increase in net sales was attributable to the $8 \%$ increase in same-store sales combined with an increase in the number of stores operated by the Company. The increase in same-store sales primarily resulted from strong performance at the Company's newer stores opened in fiscal 1999, 2000 and 2001, combined with strong customer acceptance of fall merchandise in late July and throughout August. The Company operated 333 stores at September 1, 2001 compared to 252 stores at August 26, 2000.

Gross Profit. Gross profit, which is net sales less cost of merchandise, buying and occupancy expenses, was $\$ 24.1$ million, or $41.8 \%$ of net sales, during the second quarter of fiscal 2002 compared to $\$ 17.7$ million, or $42.7 \%$ of net sales, during the same period in fiscal 2001. A greater number of newer stores, which are in the ramp-up phase of their sales curve, accounted for 50 basis points of negative leveraging of occupancy costs. Merchandise sourcing costs improved by 20 basis points, however this was offset by higher markdowns resulting from a more promotional retail environment in June and July.

Selling, General and Administrative Expenses. Selling, general and administrative expenses for the second quarter of fiscal 2002 were $\$ 13.7$ million, or $23.8 \%$ of net sales, compared to $\$ 10.0$ million, or $24.0 \%$ of net sales, in the second quarter of fiscal 2001. The decrease as a percent of net sales was primarily the result of leveraging of expenses resulting from increased sales combined with tight expense controls.

Operating Income. As a result of the foregoing factors, operating income for the quarter ended September 1, 2001 was $\$ 8.8$ million, or $15.2 \%$ of net sales, compared to operating income of $\$ 6.7$ million, or $16.1 \%$ of net sales, in the quarter ended August $26,2000$.

Interest Income, Net. For the quarter ended September 1, 2001, net interest income decreased to \$9,442 from \$190,778 for the quarter ended August 26, 2000. The decrease was due to a slightly lower
average cash balance combined with lower interest rates on short-term investments during the second quarter of fiscal 2002.

Income Taxes. Income tax expense in the second quarter of fiscal 2002 was $\$ 3.5$ million with an effective tax rate of $39.5 \%$ compared to $\$ 2.7$ million with an effective tax rate of $39.0 \%$ in the second quarter of fiscal 2001. The increase in effective tax rate was due to a decrease in favorable permanent differences combined with a slightly higher average state income tax rate.

Net Income. As a result of the foregoing factors, net income for the quarter ended September 1, 2001 was $\$ 5.3$ million, or $9.2 \%$ of net sales and $\$ 0.31$ per diluted share, compared to $\$ 4.2$ million, or $10.1 \%$ of net sales and $\$ 0.25$ per diluted share, for the quarter ended August $26,2000$.

## TWO QUARTERS ENDED SEPTEMBER 1, 2001 COMPARED TO TWO QUARTERS ENDED AUGUST 26, 2000

Net Sales. Net sales for the two quarters ended September 1, 2001 were $\$ 115.4$ million, an increase of $\$ 31.5$ million or $38 \%$, from $\$ 83.9$ million for the two quarters ended August 26, 2000. Same-store sales increased $9 \%$ in the first six months of fiscal 2002, following a $21 \%$ increase in the first half of fiscal 2001. The increase in net sales was attributable to the $9 \%$ increase in same-store sales combined with an increase in the number of stores operated by the Company. The increase in same-store sales was attributable to strong performance at the Company's newer stores opened in fiscal 1999, 2000 and 2001, combined with strong customer acceptance of spring merchandise in March and April and fall merchandise in late July and throughout August. The Company operated 333 stores at September 1, 2001 compared to 252 stores at August 26, 2000.

Gross Profit. Gross profit, which is net sales less cost of merchandise, buying and occupancy expenses, was $\$ 49.4$ million, or $42.8 \%$ of net sales, during the first half of fiscal 2002 compared to $\$ 36.2$ million, or $43.1 \%$ of net sales, during the same period in fiscal 2001. The decrease in gross margin as a percent of net sales was primarily due to negative leveraging of occupancy expenses associated with opening 62 new stores in the first two quarters of fiscal 2002.

Selling, General and Administrative Expenses. Selling, general and administrative expenses for the first half of fiscal 2002 were $\$ 26.8$ million or $23.3 \%$ of net sales compared to $\$ 19.5$ million or $23.2 \%$ of net sales in the first half of fiscal 2001 . The slight increase as a percent of net sales was primarily due to greater start-up costs associated with new store openings. The Company opened 62 stores in the first six months of fiscal 2002 compared to 31 stores in the first six months of fiscal 2001.

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Operating Income. As a result of the foregoing factors, operating income for the two quarters ended September 1, 2001 was $\$ 19.4$ million, or $16.8 \%$ of net sales, compared to operating income of $\$ 14.6$ million, or $17.4 \%$ of net sales, in the two quarters ended August 26, 2000.

Interest Income, Net. For the two quarters ended September 1, 2001, net interest income decreased to $\$ 211,880$ from $\$ 345,846$ for the two quarters ended August 26, 2000. The difference was primarily due to decreased interest income resulting from lower interest rates on short-term investments during the first half of fiscal 2002.

Income Taxes. Income tax expense in the first half of fiscal 2002 was $\$ 7.8$ million with an effective tax rate of $39.5 \%$ compared to $\$ 5.8$ million with an effective tax rate of $39.0 \%$ in the first half of fiscal 2001. The increase in effective tax rate was due to a decrease in favorable permanent differences combined with a slightly higher average state income tax rate.

Net Income. As a result of the foregoing factors, net income for the two quarters ended September 1, 2001 was $\$ 11.9$ million, or $10.3 \%$ of net sales and $\$ 0.69$ per diluted share, compared to
$\$ 9.1$ million, or $10.8 \%$ of net sales and $\$ 0.54$ per diluted share, for the two quarters ended August 26, 2000.

## Liquidity and Capital Resources

The Company's principal on-going cash requirements are to finance the construction of new stores and the remodeling of certain existing stores, to purchase merchandise inventory and to fund other working capital requirements. Merchandise purchases vary on a seasonal basis, peaking in the fall. As a result, the Company's cash requirements historically reach their peak in October and November. Conversely, cash balances reach their peak in January, after the holiday season is completed.

Net cash provided by operating activities totaled $\$ 3.9$ million for the first six months of fiscal 2002. Cash on hand and cash generated from operations was used to finance $\$ 21.9$ million of capital expenditures. In the first six months of fiscal 2002, the Company purchased its existing headquarters and distribution center facility in Plymouth, Minnesota, opened 62 new stores, substantially completed seven major store remodelings and completed installation of new point-of-sale hardware and software in all stores. During the remainder of the fiscal year, the Company intends to spend approximately $\$ 10$ million on additional capital expenditures. The Company plans to open 10 additional Christopher \& Banks stores and 10 new C.J. Banks stores and to complete four additional major store remodels. Management anticipates that a portion of the $\$ 10$ million in planned capital expenditures will relate to stores scheduled to open in March 2002. Financing activities, primarily the exercise of stock options, provided the Company net cash of $\$ 3.1$ million in the first two quarters of fiscal 2002. During the first six months of fiscal 2002, the Company's officers, directors and key employees exercised an aggregate of 516,773 stock options. The proceeds to the Company from the exercise of these options amounted to $\$ 2.9$ million. The Company expects its cash on hand combined with cash flow from operations to be sufficient to meet its capital expenditure, working capital, and other requirements for liquidity for the remainder of fiscal 2002 and all of fiscal 2003.

In March 1999, the Company entered into an Amended and Restated Revolving Credit and Security Agreement with Wells Fargo Bank, National Association, formerly Norwest Bank Minnesota, National Association, (the "Wells Fargo Revolver") which expires on June 30, 2002. The Wells Fargo Revolver provides the Company with revolving credit loans and letters of credit up to $\$ 18$ million, subject to a borrowing base formula based on inventory levels.

Loans under the Wells Fargo Revolver bear interest at Wells Fargo's base rate ( $5.5 \%$ as of October 5, 2001) plus $0.25 \%$. Interest is payable monthly in arrears. The Wells Fargo Revolver carries a facility fee of $0.25 \%$ on the unused portion of the Wells Fargo Revolver. This facility is collateralized by the Company's equipment, general intangibles, inventory and investment property. The Company had no revolving credit loan borrowings under the Wells Fargo Revolver during the first two quarters of fiscal 2002. The borrowing base at October 5, 2001 was $\$ 18.0$ million. As of October 5, 2001, the Company had outstanding letters of credit in the amount of $\$ 11.2$ million under the Wells Fargo Revolver. Accordingly, the availability of revolving credit loans under the Wells Fargo Revolver was $\$ 6.8$ million at that date.

The Wells Fargo Revolver contains certain restrictive covenants including restrictions on incurring additional indebtedness, limitations on certain types of investments and prohibitions on paying dividends, as well as requiring the maintenance of certain financial ratios. As of September 1, 2001, the most recent measurement date, the Company was in compliance with all covenants of the Wells Fargo Revolver.

In January 1997, the Company issued $\$ 10,300,200$ of debt in the form of $12 \%$ Senior Notes (the "Senior Notes") due January 2005. In fiscal 1999 and fiscal 1998, the Company repurchased $\$ 4,676,000$ and $\$ 1,033,000$, respectively, of principal face amount of its Senior Notes at a discount from par. These purchases satisfied all of the annual mandatory redemption requirements through January 1, 2004,
leaving no additional mandatory payments due until maturity on January 1, 2005. The Senior Notes were issued pursuant to an Indenture for the Senior Notes (the "Indenture") dated as of December 2, 1996. The principal amount of the Senior Notes bears interest at the rate of $12 \%$ per annum. Interest at the rate of $9 \%$ per annum on the outstanding principal amount is due monthly. Interest at the rate of $3 \%$ per annum on the outstanding principal amount is due monthly and upon accrual is treated as principal for all purposes, including without limitations, the calculation of all interest payments due thereafter, and is payable in full on January 1, 2005.

The Senior Notes are general uncollateralized senior obligations of the Company. The Indenture contains certain covenants which, among other things, limit the ability of the Company to incur liens and additional indebtedness. As of September 1, 2001, the most recent measurement date, the Company was in compliance with all covenants of the Indenture.

## Merchandise Sourcing

The Company directly imports approximately $80 \%$ of its total merchandise purchases. This reliance on sourcing from foreign countries may cause the Company to be exposed to certain business and political risks. Import restrictions, including tariffs and quotas, and changes in such restrictions could affect the import of apparel and might result in increased costs, delays in merchandise receipts or reduced supplies of apparel available to the Company and possibly have an adverse effect on the Company's business, financial condition and/or results of operations. The Company's merchandise flow could also be adversely affected by political instability in any of the countries in which its merchandise is manufactured or changes in the United States' governmental policies in or toward such foreign countries. In addition, merchandise receipts could be delayed due to interruptions in air and ocean shipments.

Substantially all of the Company's directly imported merchandise is manufactured in Southeast Asia. The majority of these goods are produced in Hong Kong, China, Taiwan and Singapore. The Company is not currently importing merchandise produced in the Middle East.

## Quarterly Results and Seasonality

The Company's sales reflect seasonal variation as sales in the third and fourth quarters, which include the fall and holiday seasons, generally have been higher than sales in the first and second quarters. Sales generated during the fall and holiday seasons have a significant impact on the Company's annual results of operations. Quarterly results may fluctuate significantly depending on a number of factors including adverse weather conditions, shifts in the timing of certain holidays, timing of new store openings, and customer response to the Company's seasonal merchandise mix.

## Inflation

Although the operations of the Company are influenced by general economic conditions, the Company does not believe that inflation had a material effect on the results of operations during the quarters ended September 1, 2001 and August 26, 2000.

## Forward Looking Information and Risk

Information contained in this Form 10-Q contains certain "forward-looking statements" which reflect the current view of the Company with respect to future events and financial performance. Wherever used, terminology such as "may", "will", "expect", "intend", "plan", "anticipate", "estimate" or "continue" or the negative thereof or other variations thereon or comparable terminology reflect such forward-looking statements.

There are certain important factors that could cause results to differ materially from those anticipated by some of these forward-looking statements. Investors are cautioned that all forward-looking statements involve risks and uncertainty. The factors, among others, that could cause actual results to differ materially include: consumers' spending and debt levels; the Company's ability to execute its business plan including the successful expansion of its Christopher \& Banks and C.J. Banks concepts; the Company's ability to open new stores on favorable terms and the timing of such store openings; the acceptance of the Company's merchandising strategies by its target customers; the ability of the Company to anticipate marketing trends and consumer needs; the loss of one or more of the Company's key executives; continuity of a relationship with or purchases from major vendors, particularly those from whom the Company imports merchandise; timeliness of vendor production and deliveries; competitive pressures on sales and pricing; increases in other costs which cannot be recovered through improved pricing of merchandise; and the adverse effect of weather conditions from time to time on consumers' ability or desire to purchase new clothing. Since the Company relies heavily on sourcing from foreign vendors, there are risks and uncertainties including transportation delays and other

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interruptions, political instability, work stoppages and changes in import and export controls. The Company assumes no obligation to publicly update or revise its forward looking statements to reflect events or circumstances that may arise after the date of this Form 10Q.

## ITEM 3.

## QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

The Company is potentially exposed to market risk from changes in interest rates related to its Revolving Credit and Security Agreement with Wells Fargo Bank. Loans under the Wells Fargo Revolver bear interest at Wells Fargo's fluctuating base rate ( $5.5 \%$ as of October 5, 2000) plus $0.25 \%$. However, the Company had no revolving credit loan borrowings under the Wells Fargo Revolver during the first half of fiscal 2002, and, given its existing liquidity position, does not expect to utilize the Wells Fargo Revolver in the near future except for its continuing use of the import letter of credit facility.

## PART II.

ITEM 1.

## LEGAL PROCEEDINGS

There are no material legal proceedings pending against the Company.

## ITEM 2.

## CHANGES IN SECURITIES AND USE OF PROCEEDS

There have been no material modifications to the Company's registered securities.

## ITEM 3.

## DEFAULTS UPON SENIOR SECURITIES

There has been no default with respect to any indebtedness of the Company.

## ITEM 4.

## SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

The Company held its annual meeting of shareholders on August 1, 2001, in Minneapolis, Minnesota. The Company solicited proxies and filed definitive proxy statements with the United States Securities and Exchange Commission pursuant to Regulation 14A. The matters voted upon and the votes cast at the meeting were as follows:

Item

1. Election of two Class 1 Directors to serve on the Board of Directors for a term of three years (expiring in 2004):

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| Vote |  |  |  |
| :--- | :--- | ---: | :--- |
|  |  | For | Withheld |
|  |  |  |  |
|  |  | $13,709,378$ | 517,773 |
| Class 1 | Anne L. Jones | $13,706,783$ | 520,368 |

Other individuals whose term of office as a director continued after the meeting included William J. Prange, Joseph E. Pennington, Larry C. Barenbaum, Donald D. Beeler and James J. Fuld, Jr.

Item
2. Approval of the Company's 2001 Senior Executive Incentive Plan:


Item
3. Approval of amendment to the Company's Restated Certificate of Incorporation to increase the number of authorized shares of the Company's capital stock from $30,000,000$ to $75,000,000$ :


Item
4. Approval of amendment to the Company's 1997 Stock Incentive Plan (the " 1997 Incentive Plan") to increase the number of shares of common stock authorized for issuance under the 1997 Incentive Plan by 350,000 shares to an aggregate of 2,628,125 shares:

| Vote |  |  |  |
| :--- | :--- | :--- | :--- |
| For | Against | Abstain | Broker <br> Non-Vote |
| $10,353,223$ | $1,175,011$ | 36,613 | $2,662,304$ |

Item
5. Ratification of the appointment of PriceWaterhouseCoopers LLP as the Company's independent auditors for the Company's current fiscal year:

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| For | Against | Abstain | Broker <br> Non-Vote |
| :--- | ---: | :--- | :--- | :--- |
| $14,162,390$ | 57,111 | 7,650 | 0 |

## ITEM 5.

## OTHER INFORMATION

None.

## ITEM 6.

## EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits
3.1 Certificate of Amendment to the Restated Certificate of Incorporation.
(b) Reports on Form 8-K None 16

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: October 12, 2001

## CHRISTOPHER \& BANKS CORPORATION

By: /s/ ANDREW K. MOLLER

Andrew K. Moller
Senior Vice President and
Chief Financial Officer
Signing on behalf of the Registrant and as principal financial officer.

## QuickLinks

ITEM 2.
ITEM 3.

## PART II.

ITEM 1.
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SIGNATURES


[^0]:    Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes /x/ No //

