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BALL CORP
Form 10-K
March 27, 2003

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D. C. 20549

FORM 10-K

(☒) ANNUAL REPORT PURSUANT TO SECTION 13 or 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the fiscal year ended December 31, 2002

(☐) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____

Commission File Number 1-7349

Ball Corporation

State of Indiana 35-0160610

10 Longs Peak Drive, P.O. Box 5000
Broomfield, Colorado 80021-2510

Registrant's telephone number, including area code: (303) 469

Securities registered pursuant to Section 12(b) of the Act

Title of each class

Name of each
exchange on which

Common Stock, without par value

New York Stock
Chicago Stock
Pacific Exchange

Securities registered pursuant to Section 12(g) of the Act: NONE

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days: ☒

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. ☐

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 1201): ☐

The aggregate market value of voting stock held by non-affiliates of the registrant as of June 28, 2002, was \$2,361,000. The market price of common shares outstanding as of June 28, 2002, was \$2.00.

Number of shares outstanding as of the latest practicable date.

Class

Outstanding at

Common Stock, without par value

56,871

DOCUMENTS INCORPORATED BY REFERENCE

1. Annual Report to Shareholders for the year ended December 31, 2002, to the extent indicated in the table below. To the extent specifically incorporated, the 2002 Annual Report to Shareholders is not to be considered part of this Form 10-K Annual Report.

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2. Proxy statement filed with the Commission dated March 17, 2003, to the extent indicated in Part

PART I

Item 1. Business

Ball Corporation was organized in 1880 and incorporated in Indiana in 1922. Its principal executive office is located at 10 Longs Peak Drive, Broomfield, Colorado 80021-2510. The terms "Ball," "the company," "we" or "us" refer to Ball Corporation and its consolidated subsidiaries.

Ball is a manufacturer of metal and plastic packaging, primarily for beverages and foods, and provides technologies and services to commercial and governmental customers.

The following sections of the 2002 Annual Report to Shareholders contain financial and other information regarding our business developments and operations, and are incorporated herein by reference: the notes to our financial statements including "Business Segment Information" (Note 2), "Acquisitions" (Note 3), "Business Dispositions" (Note 4) and "Management's Discussion and Analysis of Financial Condition and Results of Operations" (Note 5).

Business Developments in 2002 and Early 2003

Acquisitions

On December 19, 2002, Ball acquired 100 percent of the outstanding shares of Schmalbach-Lubeca (S-L), a metal packaging manufacturer) for an initial cash purchase price of (euro)922.3 million (approximately \$948 million). The acquisition was financed by \$11.6 million of cash, refinancing costs of \$28.1 million and the assumption of approximately \$20 million of debt. In addition, the company assumed approximately \$300 million of unfunded pension obligations. The acquisition price will be reduced by working capital and other adjustments estimated to be \$23 million. S-L, now known as Ball Packaging Europe, we became one of the world's largest manufacturers of metal packaging to produce over 45 billion cans annually, and we gained entry into the European market, of which S-L was approximately 31 percent in 2002. In addition, we believe that in the first year of combination, the acquisition will be accretive to our earnings per share and provide us returns on our capital invested in excess of the cost of capital. On a pro forma basis, the acquisition significantly increases our 2002 sales.

In connection with the acquisition, we refinanced the company and, as a result, recorded an after-tax charge for the early extinguishment of debt of \$3.2 million (6 cents per diluted share). The refinancing, completed with the placement of \$300 million in 6.875% senior notes due 2012 and \$1.1 billion of new long-term multi-currency senior credit facilities.

On March 11, 2003, we acquired Metal Packaging International, Inc. (MPI), a manufacturer of aluminum packaging for \$30.2 million in cash, subject to working capital and other adjustments. MPI produces just over 1 billion cans annually, primarily for soft drink companies, and had sales of approximately \$42 million in 2002. MPI's Northglenn, Colorado, plant will be closed and the volumes will be consolidated into other Ball facilities. The acquisition is significant to the North American packaging segment's financial statements.

Other

On February 25, 2003, the company announced it will close its Blytheville, Arkansas, metal food packaging plant due to decreased demand for three-piece welded cans. The plant will be closed in the second quarter of 2003 and its operations will be consolidated into the Springdale, Arkansas, plant. The business consolidation will result in a charge of \$2.1 million (\$1.3 million after tax) including \$0.7 million of employee severance and benefit costs, \$0.7 million of decommissioning costs and an impairment charge on the fixed assets. These actions are not expected to have a material impact on ongoing financial results.

In December 2002 Ball announced it would relocate its plastics office and research and development facility from Georgia, to Colorado. In connection with the relocation, we recorded a pretax charge in 2002 of \$1.1 million (\$0.7 million after tax) for employee-related and decommissioning costs and impairment of the leasehold improvements. The office relocation is expected to be completed in 2003 and the R&D facility by the end of 2003.

Information Pertaining to the Business of the Company

The company's businesses are comprised of three segments: (1) North American packaging, (2) international packaging, and (3) technologies and services.

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aerospace and technologies.

North American Packaging

Our principal business in North America is the manufacture and sale of aluminum, steel and PET beverages and foods. This segment comprised 84 percent of Ball's 2002 consolidated net sales. decrease to approximately 65 percent in 2003 due to the addition of Ball Packaging Europe, which is an international packaging segment.

A substantial part of our North American packaging sales are made directly to relatively few major beverage and food businesses, including Miller Brewing Company and bottlers of Pepsi-Cola and Coca-Cola and their licensees that utilize consolidated purchasing groups. Sales of aluminum cans and PET bottles to Miller Company, PepsiCo, Inc., and the Coca-Cola Company represented approximately 15 percent, 13 percent and 12 percent of consolidated net sales, respectively, for the year ended December 31, 2002. Additional details regarding our customers are included in Note 2 to the consolidated financial statements, which can be found in the consolidated financial statements.

Packaging products are sold in highly competitive markets, primarily based on quality, service and price. The business is capital intensive, requiring significant investments in machinery and equipment. Profitability is dependent on production volumes, labor and the availability of certain raw materials, such as aluminum, steel and plastic resin. Raw materials are generally available from several sources and we have secured what we consider to be adequate supplies and therefore not experiencing any shortages. We believe we have minimal, if any, exposure related to fluctuations in aluminum, steel and plastic resin as a result of (1) the inclusion of provisions in aluminum contracts through aluminum cost changes, as well as the use of derivative instruments, (2) steel can sales contracts with annually negotiated metal costs and (3) the inclusion of provisions in plastic container sales contracts for cost changes.

Our manufacturing facilities are dependent, in varying degrees, upon the availability of process water and electricity. While certain of these energy sources may become increasingly in short supply or unavailable, we cannot predict the effects, if any, of such occurrences on future operations.

Research and development efforts in this segment generally seek to improve manufacturing efficiency and reduce principally raw material costs, by reducing the material content of containers while improving properties such as material strength. In addition, research and development efforts are directed at developing new sizes and types of metal and plastic beverage and food containers, as well as new uses for the containers.

North American Metal Beverage Containers

Metal beverage containers and ends represent Ball's largest product line, accounting for approximately 84 percent of sales and 58 percent of consolidated net sales in 2002. Since 1998 we have been the largest manufacturer of metal beverage containers in America. Decorated two-piece aluminum beverage cans are produced at 17 manufacturing facilities located in the U.S., Canada and one in Puerto Rico; ends are produced within five of these U.S. facilities. The annual production of metal beverage containers at our plants is currently approximately 33 billion cans. Metal beverage containers are sold primarily to major beverage companies for drinks, beer and other beverages under long-term or annual supply contracts. Sales volumes of metal beverage containers in North America tend to be highest during the period from April through September.

Through Rocky Mountain Metal Container, LLC, a 50/50 joint venture, which is accounted for as a variable interest entity, Coors Brewing Company (Coors) operate Coors' can and end facilities in Golden, Colorado. The joint venture produces approximately 3.6 billion beverage cans and ends annually for its Golden, Colorado, and Memphis, Tennessee facilities under agreements which commenced in January 2002. Ball receives management fees and technology licenses from the joint venture. In addition to beverage cans supplied to Coors from the joint venture, substantially all of Coors' cans and ends in Shenandoah, Virginia, filling location are manufactured at Ball facilities and sold to Coors.

In mid-December 2001 we ceased production at the Moultrie, Georgia, beverage can plant. Its production was consolidated into other Ball plants.

Based on publicly available industry information, we estimate that our North American metal beverage container shipments represent approximately 31 percent of total U.S. and Canadian shipments for metal beverage containers. We believe that our shipments represent substantially all of the remaining metal beverage container shipments. Available industry information indicates that growth in industry-wide shipments was relatively flat over the past several years.

Beverage container industry production capacity in the U.S. and Canada exceeds demand. In order to meet our production capacity and demand within our business, we have consolidated our can and end manufacturing capacity.

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efficient facilities with the closure of five plants during 1999, 2000 and 2001.

The aluminum beverage can continues to compete aggressively with other packaging materials in the glass bottle has shown resilience in the packaged beer industry, while soft drink industry. The beer industry also has begun the usage of plastic beer bottles. In Canada, metal beverage containers account for significantly lower percentages of the packaged beverage industry than in the U.S., particularly in which the market share of metal containers has been hindered by non-tariff trade barriers and

Ball also participates in joint ventures in Thailand and Taiwan, in addition to providing manufacturing assistance to several can manufacturers around the world. In addition to Ball's joint ventures, technologies include Fabricas Monterrey, SA de CV, and Amcor Ltd., among others.

North American Metal Food Containers

In addition to metal beverage cans, Ball produces two-piece and three-piece steel food cans for soups, meat and other foods. These steel food containers are manufactured in the U.S. and Canada by processors in North America. In 2002 metal food container sales comprised approximately 19 percent of segment net sales. Sales volumes of metal food containers in North America tend to be highest as a result of seasonal vegetable and salmon packs. Approximately 33 billion steel food cans were sold in 2002, of which we estimate approximately 16 percent were shipped by Ball.

Since the second quarter of 2000, Ball and ConAgra Grocery Products Company (ConAgra) have partnered in can manufacturing company, Ball Western Can Company (Ball Western). Ball receives management fees from its 50 percent-owned investment under the equity method. On December 30, 2002, ConAgra notified Ball of its intent to terminate and dissolve the Ball Western joint venture effective January 1, 2004. Ball and ConAgra are currently in discussions to evaluate various options.

We recently signed a multi-year contract with Abbott Laboratories' Ross Products Division (Ross) for the production of infant formulas and food supplements. Ross will exit a portion of its self-manufacturing operations to accommodate this new business and convert some of our existing three-piece food can customers to a new two-piece steel food can line in our Milwaukee beverage can plant capable of producing 225,000 cans per year, as well as a new 225,000-square-foot warehouse addition.

Ball has two main competitors in the metal food containers business. The steel food can also competes with other materials in the food industry including glass, aluminum, plastic, paper and the stand-up pouch. To remain competitive, we must increasingly focus on product innovation. Service, quality and price are deciding competitive factors.

North American Plastic Containers

To capitalize on existing customer relationships, Ball entered the polyethylene terephthalate (PET) packaging represented approximately 11 percent of packaging segment net sales in 2002. Demand for PET increased in the beverage packaging industry and is expected to increase in the food packaging industry with adequate supplies of resin. While PET beverage containers compete against metal, glass and plastic, an increase in the sales of PET containers has come primarily at the expense of glass containers. The latest publicly available projections indicate that the growth in overall PET container introductions. The next two years is expected to be between 7 and 8 percent. Based on research estimates from Ball's share of the total U.S. and Canadian shipments is between 8 and 12 percent.

On December 28, 2001, we acquired substantially all of the assets of Wis-Pak Plastics, Inc. and entered into an agreement to supply 100 percent of Wis-Pak's PET container requirements, which are currently supplied by other manufacturers. We closed one of the acquired plants in Iowa during 2002; the after-tax cash costs associated with the closure were approximately \$1 million and were substantially paid by the end of 2002.

In addition to a Wisconsin facility that Ball acquired from Wis-Pak, the company operates four plastic bottle blow-molding production facilities in California, Iowa, New Jersey and New York. Four new plastic bottle blow-molding production facilities throughout 2002.

Competition in the PET container industry includes several national and regional suppliers and quality and price are deciding competitive factors. Increasingly, the ability to produce customized containers is an important competitive factor.

Most of Ball's PET containers are sold under long-term contracts to suppliers of bottled water.

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including Pepsi-Cola and Coca-Cola. Plastic beer containers are being tested by several of our plastic containers for the single serve juice market.

International Packaging

Europe

Ball Packaging Europe and its operations consist of 10 beverage can plants and two beverage can plants in Bonn, Germany, and the European headquarters in Ratingen, Germany. Of the 12 plants, four are in the United Kingdom, two in France and one each in the Netherlands and Poland. In total the new plants produce approximately 12 billion cans annually, with 60 percent being produced from steel and 40 percent from aluminum. Of the 12 plants, two use steel only, three use aluminum and two plants use both metals.

Ball Packaging Europe's metal beverage container business is the second largest in Europe, with a market share of 31 percent, and produces two-piece beverage cans and can ends for beer, carbonated soft drinks, isotonic beverages, milk-based beverages, coffee drinks and alcoholic mixed drinks. In Western Europe, Ball is the largest beverage container manufacturer in Germany, France and the Benelux countries and the second largest manufacturer in the United Kingdom. In addition, it has contributed to the development of the PET bottle and has an estimated 50 percent market share in Poland.

As in North America, the metal beverage can continues to compete aggressively with other packaging materials in the beer and soft drink industries. The glass bottle is utilized in the packaged beer industry, while the PET bottle has grown.

The European beverage can business has a relatively balanced and stable customer base with 10 major customers accounting for approximately 55 percent of its gross trade sales and 20 customers accounting for approximately 80 percent of its total sales. Ball Packaging Europe's major customers include Coca-Cola, Britvic (Pepsi-Cola), Coors, Heineken and African Breweries.

Our operations in Germany are subject to packaging legislation that exempts one-way containers from a deposit fee as long as returnable containers maintain at least a 72 percent market share. After the market share fell below this level, regulators imposed a mandatory deposit fee on cans and other non-refillable containers. Although an effective container return system is not expected to be in place until October 2000, we are working soon to determine the long-term impact the deposit fee will have on sales in Germany, but in the interim we have reduced production at our German plants in response to lower demand.

The European packaging business is capital intensive, requiring significant investments in machinery and equipment. Profitability is sensitive to selling prices, foreign exchange rates, production volumes, labor costs and the cost of certain raw materials, such as aluminum and steel. The European market for steel and aluminum is dominated by three steel suppliers and four aluminum suppliers providing 95 percent of European demand. We generally enter into contracts for a period of one year, although Ball Packaging Europe has negotiated some longer term contracts primarily in U.S. dollars while the functional currencies of Ball Packaging Europe and its subsidiaries are local currencies. This inherently results in a foreign exchange rate risk, which the company minimizes through the use of foreign exchange contracts.

Other International

Through Ball Asia Pacific Holdings Limited, we are the largest beverage can manufacturer in China and believe that our facilities are the most modern in that country. Capacity has grown rapidly in response to a supply/demand imbalance. We undertook a review of our options there and, as a result, have closed several facilities in the past several years. The Beijing manufacturing facility is one of the most technologically advanced in the world. The company's 34 percent-owned affiliate, Sanshui Jianlibao FTB Packaging Limited, is the largest beverage can manufacturer in the PRC in terms of production capacity.

We are also a 50 percent equity owner of a joint venture in Brazil that produces approximately 150 million cans and ends and holds an estimated 15 percent market share.

For more information on Ball's international operations, see Item 2, Properties, and Exhibit 2.

Aerospace and Technologies

The aerospace and technologies segment includes defense systems, civil space systems and commercial systems. The defense operations business unit includes defense systems, systems engineering services, advanced

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electro-optics and cryogenic systems and components. Sales in the aerospace and technologies segment represented 13 percent of consolidated net sales in 2002.

The majority of the aerospace and technologies segment business involves work under contracts, in duration, for the National Aeronautics and Space Administration (NASA), the U.S. Department of Defense, government agencies and for foreign governments. Contracts funded by the various agencies of the U.S. government represented approximately 96 percent of segment sales in 2002. Geopolitical events and executive and legislative actions created considerable growth opportunities in our core competencies. However, consolidation in the aerospace industries continues, and there is strong competition for business.

Civil space systems, defense systems and commercial space operations include hardware, software and services for international customers, with emphases on space science, environmental and Earth sciences, defense and intelligence missions and space exploration. Major contractual activities frequently involve the design, development and testing of satellites, ground systems and payloads (including launch vehicle integration), as well as satellite manufacturing hardware and software. The company also produces navigation and cryogenic equipment that is used in the shuttle mission. At this time, the company anticipates minimal effect on its results from the impact of the shuttle mission on February 1, 2003.

Other hardware activities include: target identification, warning and attitude control systems, thermal management systems for reactant storage, and sensor cooling devices using either closed-cycle mechanical refrigeration or solid and liquid cryogenics; star trackers, which are general-purpose stellar attitude sensors; and star trackers.

Additionally, the aerospace and technologies segment provides diversified technical services and support to government agencies, prime contractors and commercial organizations for a broad range of information systems, avionics, intelligence, training and space systems needs.

Backlog of the aerospace and technologies segment was approximately \$497 million and \$431 million at December 31, 2002, respectively, and consists of the aggregate contract value of firm orders, excluding amounts payable to customers. The 2002 backlog includes approximately \$329 million expected to be billed during 2003, with the remainder expected to be billed thereafter. Unfunded amounts included in backlog for certain firm government orders which are expected to be funded are approximately \$334 million at December 31, 2002. Year-to-year comparisons of backlog are not meaningful due to the nature of future operations.

The company's aerospace and technologies segment has contracts with the U.S. government or its agencies that contain termination provisions. The government retains the right to terminate contracts at its convenience. If a contract is terminated in this manner, Ball is entitled to reimbursement for allowable costs and profits to the extent of work authorized to such date. U.S. government contracts are also subject to reduction or termination of changes in government requirements or budgetary constraints.

Patents

In the opinion of the company, none of its active patents is essential to the successful operation of the company.

Research and Development

Note 17, "Research and Development," in the 2002 Annual Report to Shareholders contains information regarding research and development activity and is incorporated herein by reference.

Environment

Aluminum, steel and PET containers are recyclable, and significant amounts of used containers are recycled from the solid waste stream. Using the most recent data available, in 2001 approximately 55 percent of aluminum cans, 58 percent of steel cans and 22 percent of the PET containers sold in the U.S. were recycled.

Recycling rates vary throughout Europe, but generally are comparable with rates for similar packaging. Some of the highest rates are in Germany where both aluminum and steel cans were recycled at rates of 80 percent prior to the imposition of mandatory deposits on one-way packaging effective January 1, 1991.

Compliance with federal, state and local laws relating to protection of the environment has not had a material impact upon capital expenditures, earnings or competitive position of the company. As more fully described in the 2002 Proceedings, the U. S. Environmental Protection Agency and various state environmental agencies have identified Ball as a potentially responsible party, along with numerous other companies, for the cleanup of se-

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However, the company's information at this time does not indicate that these matters will have upon the liquidity, results of operations or financial condition of the company.

Legislation which would prohibit, tax or restrict the sale or use of certain types of containers of solid wastes such as packaging materials from disposal in landfills, has been or may be introduced in the United States and Asia. While container legislation has been adopted in a few jurisdictions, similar legislation has not been adopted in several others. The company anticipates that continuing efforts will be made to obtain such legislation in many jurisdictions in the future. If such legislation was widely adopted, it could have a material adverse effect on the business of the company, as well as on the container manufacturing industry generally, in view of the company's global sales and investment in metal and PET container manufacture.

Employees

At the end of February 2003 the company employed approximately 12,500 people worldwide, including approximately 4,200 in the United States and 4,200 in other countries. Approximately 20 percent of the North American employees and approximately 90 percent of the European employees were unionized.

Where to Find More Information

Ball Corporation is subject to the reporting and other information requirements of the Exchange Act. Information filed with the Securities and Exchange Commission (SEC) pursuant to the Exchange Act is available to the public at the public reference facility maintained by the SEC in Washington, D.C. The SEC maintains a website at <http://www.sec.gov> containing our reports, proxy materials, information statements and other items.

The company also maintains a website at <http://www.ball.com> on which it provides a link to access our website at no charge.

Item 2. Properties

The company's properties described below are well maintained, are considered adequate and are suitable for the company's purposes.

The Corporate headquarters is located in Broomfield, Colorado. Ball Aerospace & Technologies Corporation's headquarters is located in Broomfield, Colorado. The Colorado-based operations of this business occupy a variety of company-owned and leased facilities in Broomfield, Boulder and Westminster, which together aggregate approximately 1,200,000 square feet of space for research and development, engineering and test and manufacturing space. Other aerospace and technology facilities are located in California, Florida, Georgia, New Mexico, Ohio, Texas, Virginia and Australia.

The offices for the North American packaging operations are based in Westminster, Colorado, and the European packaging operations are located in Ratingen, Germany. Also located in Westminster is the Edmunds facility, which serves as a research and development facility, primarily for the metal packaging operations. The European research and development center for the plastic container business, currently located in Smyrna, Georgia, is scheduled to be completed by the end of 2004. The European Technical Centre, which serves as a research and development center for the plastic container business, is located in Bonn, Germany.

Information regarding the approximate size of the manufacturing locations for significant packaging operations owned or leased by the company, follows. Facilities in the process of being shut down have been excluded. For facilities in the process of being shut down, the total approximate size for the location is noted. If a facility is not listed, the company leases other warehousing space.

Plant Location	Approximate Floor Space in Square Feet
<i>Metal packaging manufacturing facilities:</i>	
<u>North America</u>	
Springdale, Arkansas	286,000
Richmond, British Columbia	194,000
Fairfield, California	340,000
Torrance, California	265,000
Golden, Colorado	500,000
Tampa, Florida	275,000

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Kapolei, Hawaii	132,000
Monticello, Indiana	356,000
Kansas City, Missouri	400,000
Saratoga Springs, New York	358,000
Wallkill, New York	314,000
Reidsville, North Carolina	287,000
Columbus, Ohio	167,000
Findlay, Ohio*	733,000
Burlington, Ontario	308,000
Whitby, Ontario*	200,000
Guayama, Puerto Rico	225,000
Baie d'Urfe, Quebec	211,000
Chestnut Hill, Tennessee	300,000
Conroe, Texas	180,000
Fort Worth, Texas	328,000
Bristol, Virginia	241,000
Williamsburg, Virginia	457,000
Seattle, Washington	166,000
Weirton, West Virginia (leased)	85,000
DeForest, Wisconsin	360,000
Milwaukee, Wisconsin*	402,000

Europe

Bierne, France	263,000
La Ciotat, France	354,000
Braunschweig, Germany	180,000
Hassloch, Germany	283,000
Hermsdorf, Germany	248,000
Weissenthurm, Germany	257,000
Oss, Netherlands	231,000
Radomsko, Poland	309,000
Deeside, U.K.	109,000
Rugby, U.K.	175,000
Runcorn, U.K.	140,000
Wrexham, U.K.	222,000

Asia

Beijing, PRC	238,000
Hubei (Wuhan), PRC	167,000
Shenzhen, PRC	323,000

*Includes both metal beverage container and metal food container manufacturing operations.

Plant Location	Approximate Floor Space in Square Feet
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Plastic packaging manufacturing facilities:

North America

Chino, California (leased)	500,000
Ames, Iowa	840,000
Delran, New Jersey	450,000
Baldwinsville, New York (leased)	240,000
Watertown, Wisconsin	111,000

Asia

Zhongfu, PRC (leased)	52,000
Hemei, PRC	42,000

In addition to the consolidated manufacturing facilities, the company has ownership interests in packaging affiliates located primarily in the PRC, Brazil and Thailand.

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Item 3. Legal Proceedings

North America

As previously reported, the U.S. Environmental Protection Agency (EPA) considers the company a Potentially Responsible Party (PRP) with respect to the Lowry Landfill site located east of Denver, Colorado. On June 12, 1992, the company filed a motion to dismiss the complaint filed by the City and County of Denver (Denver) and Waste Management of Colorado, Inc., seeking contribution from approximately 38 other companies. The company filed its answer denying the allegations of the Complaint. The company was served with a third-party complaint filed by S.W. Shattuck Chemical Company, Inc., seeking contribution from the company and other companies for the costs associated with cleaning up the Lowry Landfill. The company is currently on appeal of the complaint.

In July 1992 the company entered into a settlement and indemnification agreement with Denver, Cheyenne and Waste Management of Colorado, Inc. (collectively Waste) pursuant to which Denver and Waste dismissed the complaint and the company and Waste agreed to defend, indemnify and hold harmless the company from claims and liabilities of the agencies and other parties relating to actions seeking contributions or remedial costs from the company at the site. Several other companies, which are defendants in the above-referenced lawsuits, had already entered into similar settlement and indemnification agreements with Denver and Waste. Waste Management, Inc., has agreed to guarantee the cleanup of the site. Waste Management, Inc., and Waste Management of Colorado, Inc. Denver and Waste may seek additional contribution from the company if the response costs related to the site exceed \$319 million. The company might also be responsible for any additional wastes (in dollars) for any additional wastes which may have been disposed of by the company at the site but for the execution of the settlement agreement.

At this time, there are no Lowry Landfill actions in which the company is actively involved. Based on the information available to the company at this time, the company does not believe that this matter will have a material adverse effect upon the liquidity, results of operations or financial condition of the company.

The company previously reported that on August 1, 1997, the EPA sent notice of potential liability to the company regarding activities at one or more of the four Rocky Flats parcels (including land owned by Precision Chemical Company, Inc. (Inorganics) at the Rocky Flats Industrial Park site (RFIP) located in Jefferson County, Colorado. The company is currently on appeal of the AERRCO site and a site owned by Thoro Products Company. Based upon sampling at the site in 1996, the company believes that site work would be required to determine the extent of contamination and the possible cleanup of the site. The company is currently on appeal of the PRPs to perform certain site work in 1996. These discussions have been ongoing. On December 19, 1997, the company received an Administrative Order on Consent (AOC) to conduct the engineering estimates and cost analyses. The company has funded approximately \$70,000 toward these costs. The PRPs have negotiated an agreement with the company for \$5,000 as an initial group contribution. The company has agreed to pay 12 percent of the costs of the cleanup of the site as a percentage of the cleanup costs on the Thoro site. On January 8, 2003, the company made an additional contribution toward the cost of cleanup. Based on the information available to the company at the present time, the company does not believe that this matter will have a material adverse effect upon the liquidity, results of operations or financial condition of the company.

As previously reported, in October 2001 representatives of Vauxmont Intermountain Communities notified the company of the AERRCO site, including the company, (AERRCO PRPs) that hazardous materials might have contaminated the site. The AERRCO site is contained within the Rocky Flats Industrial Park site. Vauxmont also alleges that the company entered into a contract with a home developer for the purchase of a portion of the land. Vauxmont representative of the company is currently studying any contamination to the Vauxmont real estate. The AERRCO PRPs agreed to undertake such a study as a prerequisite to final approval. Based on the information, or lack thereof available to the company at the present time, the company does not believe that this matter will have a material adverse effect upon the liquidity, results of operations or financial condition of the company.

As previously reported, the company was notified on June 19, 1989, that the EPA has designated the company and other companies as PRPs responsible for the cleanup of certain hazardous wastes that were released at the site in Elkton, Maryland. In December 1989, the company, along with other companies whose alleged hazardous waste sites in Spectron, Inc., site were considered to be de minimis, entered into a settlement agreement with the EPA. The company is currently on appeal of the settlement agreement in connection with the removal action of aboveground site areas. By a letter dated September 29, 1997, the company and other above-described PRPs, were notified by the EPA that it was negotiating with the large-volume PRPs for the performance of a site environmental study as a prerequisite to long-term remediation. The EPA and the company entered into a second de minimis program buyout for settlement of liability for remediation of the site, and the company is currently on appeal of the settlement agreement including the company. On August 10, 2001, the EPA issued a General Notice and Opportunity to Participate in the settlement agreement. The company signed the Global Consent Decree for the settlement agreement on September 6, 2001, and returned it to the EPA. Within 30 days of entry of the Consent Decree, the company made a payment of \$66,737 to the EPA and an additional payment of \$53,668 to the large volume PRPs. Alltrista Company is currently on appeal of the settlement agreement.

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the company for \$116,311 of the \$120,404 total payment. Once the Consent Decree is final, the company's liability at the site will be resolved. The Consent Decree is finalized and expected to be entered into. Based on information available to the company at the present time, the company does not believe that this matter will have a material adverse effect upon the liquidity, results of operations or financial condition of the company.

As previously reported, during July 1992, the company received information that it had been named as a Potentially Responsible Party (PRP) in the Solvents Recovery of New England Site (SRSNE) located in Southington, Connecticut. According to the information received, the company allegedly contributed approximately 0.08816 percent of the waste contributed to the site. The PRP group has been involved in negotiations with the EPA regarding the remediation of the site. The PRP group has spent approximately \$17,500 toward site investigation and remediation efforts. The PRP group has spent approximately \$1.5 million more will be spent to complete a remedial investigation/feasibility study through 2003. As of December 2001, projected remediation cost estimates for a bioremediation system ranged from \$20 million to \$30 million. A de minimis offer was expected to be proposed by the PRP group. No proposals were made in the foreseeable future. The PRP group offered a \$5.5 million settlement to the EPA for past costs at the SRSNE site. PRP/EPA negotiations to resolve the past cost claim are ongoing and are not being actively pursued by the PRP group. A natural resources damage claim of the PRP group is anticipated. The company paid \$1,230 in 2002 toward site assessments. Based on the information, on the company at the present time, the company does not believe that this matter will have a material adverse effect upon the liquidity, results of operations or financial condition of the company.

The EPA has also sought recovery for the Angelillo site which is related to the SRSNE site. Contaminants were transferred from the SRSNE Site to the Angelillo site and removed by the EPA's contractor in 1996. The PRP group in March 2000 of their intention to seek recovery of approximately \$1,155,000 for work at the site. The company signed a Tolling Agreement with the EPA on April 20, 2000, regarding the Angelillo site. The EPA reached agreement on past EPA site costs for Angelillo. The company signed the Agreement for on March 20, 2001. The PRP and the EPA finalized a settlement of the past site costs. The PRP group paid \$885 on May 15, 2001, and \$1,139 on December 5, 2001, for the settlement. The matter is now resolved with no material adverse effect upon the liquidity, results of operations or financial condition of the company.

The company previously reported that on or about June 14, 1990, the El Monte plant of Ball-InCon, a wholly-owned subsidiary of the company (renamed Ball Glass Container Corporation [Ball Glass]), transferred its operations and contributed in September 1995 into a joint venture with Compagnie de Saint-Gobain (Saint-Gobain), a French glass container manufacturer, and currently wholly owned by Saint-Gobain, received a general notification letter from the EPA, Region IX, notifying Ball Glass that it may have a potential liability as defined in the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) with respect to the Superfund Sites located in Los Angeles County, California. The EPA requested certain information from the company and responded. A PRP group organized and drafted a PRP group agreement, which Ball Glass executed. The PRP group negotiated with the EPA over the terms of the administrative consent order, statement of work for the remedial investigation, cleanup, and the interim allocation arrangement between PRP group members to fund the remedial investigation. The allocation approach requires that any payment will be based upon contribution to pollution. An Allocation Committee was formed by the PRP group and the EPA. The EPA also accepted the statement of work for the remedial investigation phase of the project. The PRP group retained an environmental engineering consulting firm to perform the remedial investigation. As requested, the PRP group submitted to the EPA copies of all environmental studies conducted at the plant, the majority of which were submitted to the State of California. The EPA then approved the work plan, project management plan, and the statement of work of the PRP group's proposed RI/FS. The PRP group funded the RI/FS. The PRP group's environmental engineering firm submitted its Feasibility Study Technical Memorandum 1 to the USEPA concerning the site. Five potential remedies were identified in the study. USEPA finalized the Record of Decision ("ROD") and selected the most extensive and effective remedy is extraction and treatment of the solvent contaminated groundwater in both the east El Monte and west El Monte deep and shallow aquifers. The PRP group then commenced the final allocation process. The Allocation Committee was formed and undertook the development of the method for final allocation of costs among PRP group members. As the Allocation task and undertook the development of the method for final allocation of costs among PRP group members. As the Allocation task has not been made, the Allocation Committee will, if necessary, allocate costs so that PRP group members who contributed the majority of the contamination will pay a higher percentage of the cleanup costs required by the ROD. The PRP group's method for final remediation costs Ball Glass performed additional soil vapor analysis testing to supplement the groundwater sampling analyses previously conducted. In a significant positive development, the ROD identified that the locations were non-detect for constituents of concern sampled (i.e., those pollutants present in the ROD). On November 11, 1999, Ball Glass informed the PRP group of these results, which should reduce Ball Glass's contribution to such allocation method. Related to remediation costs, the San Gabriel Basin Water Quality Authority approved a \$500,000 as an early response action program ("ERAP"); and as a result, the PRP group implemented a groundwater treatment program under ERAP (in order to obtain such matching public grant funds), using group funds to install shallow aquifer groundwater remediation wells. Regarding the anticipated implementation of the ROD, the PRP group is working with area water providers who may pump and treat deep aquifer groundwater from the east and west El Monte. If successful the PRP group members may only be responsible for remediation of shallow aquifers on the west El Monte site.

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operable unit. The company has also been involved with other de minimis members of the PRP group. In August 2001, the de minimis members, including the company, finalized their de minimis offer to buy out the PRP group. The offer is \$3.75 million with the company's share being \$391,000 (10%). Also, the company and the other PRPs have submitted a tentative buy-out settlement with Gould Industries and the other large PRPs who will be site workers. The settlement was submitted to USEPA and subsequently withdrawn a good-faith offer to conduct the final site remediation. The settlement continues. In addition, the company's general liability insurer is defending this governmental action on the company's defense, including attorneys' fees under a reservation of rights. Based on the information, or lack thereof, available to the company at the present time, the company is unable to express an opinion as to the actual exposure to the company. The company does not believe that this matter will have a material adverse effect upon the liquidity, results of the operations or financial condition of the company.

The company previously reported that in 1998 various consumers filed toxic tort litigation in the Superior Court of the County (Trial Court) against various water companies operating in the San Gabriel Valley Basin. The Trial Court granted the motion to remove this action to the California Public Utilities Commission. The Trial Court affirmed this decision to the California Court of Appeals, which reversed the Trial Court. One non-regulated utility appealed this decision to the California Supreme Court. Pending completion of the appellate process, the Trial Court stayed the litigation except that the plaintiffs were permitted to add additional defendants. Plaintiffs have named various entities which are alleged to be PRPs in the various operable units in the San Gabriel Valley Superfund Site. The company is one of the six separate lawsuits in the Northeast District (Pasadena) and designated the case of Adler, et al., as the lead case. In late March 1999, Ball-Foster Glass Container Co., L.L.C. (Ball-Foster Containers, Inc.), the present owner of the El Monte glass plant and an entity in which the company has a minority interest, received a summons and amended complaint based on its ownership of the El Monte glass plant. The company joined the lawsuit to the company for defense and indemnity. The company in turn tendered this lawsuit to the company for defense and indemnity. The litigation, including the filing of answers by such joined parties, is pending before the California Supreme Court as to whether the California Public Utilities Commission had sole authority to regulate since some of the defendants are regulated utilities. On February 4, 2002, the California Supreme Court upheld the decision of the Court of Appeals ruling that the plaintiffs may proceed with their litigation against the Court against all defendants, including the company, who are non-regulated utilities. A complex order was entered. Under the order, the cases were divided into three groups with the company being named in one group. The plaintiffs were ordered to re-file their complaints. Plaintiffs served the consolidated Adler group. The company and the company filed its answer to the group complaint. At a hearing on October 21, 2002, the judge granted the claims in the complaint. The case management order also allows limited discovery by written interrogatories and for production of documents. Similarly situated de minimis industry defendants have formed a joint defense group. The company has joined the group. During January and February 2003, the company responded to discovery requests. The company's general liability insurer is defending this action and is paying the cost of defense, including attorneys' fees, under a reservation of rights. Based on the information, or lack thereof, available to the company at the present time, the company is unable to express an opinion as to the actual exposure for this matter; however, based on the information, at the present time, the company does not believe that this matter will have a material adverse effect upon the liquidity, results of operations or financial condition of the company.

On December 30, 2002, the company received a 104(e) letter from the USEPA pursuant to the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA) requesting answers to certain questions regarding the waste management practices of the Heekin Can Company and the relationship between the company and the Heekin Can Company. Region 5 is conducting a cleanup of the Jackson Brothers Paint Company site which consists of four, and possibly five, sites. The Jackson Brothers Paint Company apparently disposed of drums of waste in the 1960s and 1970s. The company is one of the sites of the waste that has been uncovered was sent to the sites from the Cincinnati plant operated by the company. The Indiana Department of Environmental Management (IDEM) referred this matter to the USEPA for removal of the waste. At the present time there are an undetermined number of drums at one or more of the sites that have been identified as originating from the Heekin Can Company. The USEPA has sent 104(e) letters to seven other entities, including the Heekin Can Company. On January 30, 2003, the company responded to the request for information under 104(e) of CERCLA. The USEPA has initially estimated cleanup costs to be between \$4 million and \$5 million, or lack thereof, available to the company at the present time, the company does not believe that this matter will have a material adverse effect upon the liquidity, results of the operations or financial condition of the company.

The company previously reported that in March of 1992, William Hallahan, an employee of the company, filed a workers' compensation claim alleging that he suffers from a disease as a result of his exposure to certain chemicals used in the plant. The company denied the claim, and hearings were held before the Workers' Compensation Board of the State of New York. Testimony was concluded in April 1996. On June 1996, the Law Judge (ALJ) filed his Memorandum of Decision finding in favor of the claimant. The decision was appealed to the Workers' Compensation Board. The Compensation Board remanded the case back to the ALJ for further findings. The ALJ made those findings. The claimant appealed the case. In June 1999, a three-judge panel of the Workers' Compensation Board reversed the ALJ's decision that the claimant failed to show a causal relationship between the claimant's workplace and his disease.

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he developed an occupational disease from an exposure at the plant. The Board then closed the case to the Full Workers' Compensation Board and alternatively to the Appellate Division of the New York State Court of Appeals. On May 30, 2000, the Full Workers' Compensation Board denied Mr. Hallahan's appeal. On April 6, 2001, the New York State Workers' Compensation Board deemed Mr. Hallahan's appeal to have been abandoned. On May 1, 2001, Mr. Hallahan filed a Petition to reopen the workers' compensation case on the basis that ethylene glycol monobutyl ether (EGBE) may have been the possible cause of Mr. Hallahan's leukemia. Mr. Hallahan's attorney requested that the Board exercise its jurisdiction under its continuing jurisdiction. Claimant also claims that this information supports their expectation of the hearing regarding the cause of Mr. Hallahan's leukemia. Mr. Hallahan's counsel also argued that the Board should find that EGBE is a possible human carcinogen. The company filed a statement in opposition to Mr. Hallahan's request. On February 4, 2002, the Board denied the request to reopen the case. This decision was not appealed. The company has no material adverse effect upon the liquidity, results of operations or financial condition of the company.

As previously reported, on or about December 31, 1992, William Hallahan and his wife filed suit in the Supreme Court of New York, County of Saratoga, against certain manufacturers of solvents, coatings and equipment, including Ball Packaging Europe, Inc. and Belvac Production Machinery, seeking damages in the amount of \$15 million for allegedly exposing them to harmful toxins. Somerset and Belvac filed third-party complaints seeking contribution from the company. The company might be required to pay William Hallahan. The defendants, including the company, have filed a motion to dismiss the plaintiff requesting a judgment that the Workers' Compensation Board has determined this case. On July 3, 2002, the Court entered a decision in favor of the defendants and us. On August 13, 2002, the Court affirmed the decision. On August 29, 2002, Mr. Hallahan and his wife filed an appeal in the Appellate Division of the New York State Court of Appeals. The Appellate Division held a mandatory mediation conference regarding this case. Certain defendants and plaintiffs as to all parties. The company did not contribute to the settlement. The settlement agreement was signed by all parties. The appeal has been withdrawn by Mr. and Mrs. Hallahan. This matter has now been resolved. The company has no material adverse effect upon the liquidity, results of operations or financial condition of the company.

Europe

Ball Packaging Europe, together with other plaintiffs, is contesting the enactment of a mandatory deposit fee for containers based on the German Packaging Regulation (Verpackungsverordnung) in federal and state administrative proceedings in the administrative court in Hessen (Verwaltungsgericht Wiesbaden) and Brandenburg (Verwaltungsgericht Potsdam) discontinued on September 24 and October 30, 2002, respectively. The Administrative Court in North Rhine-Westphalia (Verwaltungsgericht Düsseldorf) has rendered a positive judgment and confirmed that a duty to impose a mandatory deposit fee as of January 1, 2003, does not exist. According to that court, a mandatory deposit fee to protect the environment is not a legal basis in the current legislation. Other administrative courts have not yet scheduled hearings. The company has filed an appeal against the suspensive effect of the judgment of the administrative court in North Rhine-Westphalia (Verwaltungsgericht Münster (Higher Administrative Court) and has filed an appeal on the merits with the Bundesverwaltungsgericht in Leipzig (Federal Administrative Court). On November 27, 2002, the Higher Administrative Court in Münster decided to lift the temporary legal protection. On January 16, 2003, the Federal Administrative Court decided that the plaintiffs did not have procedural standing in the administrative court in Düsseldorf. The company has reached the issue of whether the imposition of the mandatory deposit is a proper implementation of the law. The proceeding in the Bundesverfassungsgericht in Karlsruhe (Federal Constitutional Court) is still pending. The company has not yet been set. Based on the information, or lack thereof available to the company at the present time, the company cannot express an opinion as to the actual exposure of the company, however, the company does not believe that the company has a material adverse effect upon the liquidity, results of operations or financial condition of the company.

Item 4. Submission of Matters to Vote of Security Holders

There were no matters submitted to the security holders during the fourth quarter of 2002.

Part II

Item 5. Market for the Registrant's Common Stock and Related Stockholder Matters

Ball Corporation common stock (BLL) is traded on the New York, Chicago and Pacific Stock Exchange. The company's shareowners of record on February 28, 2003.

Securities authorized for issuance under equity compensation plans are summarized below:

Equity Compensation Plan Information

Number of Securities

N
Rem

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<u>Plan category</u>	to be Issued Upon Exercise of Outstanding Options, Warrants and Rights (a)	Weighted-average Exercise Price of Outstanding Options, Warrants and Rights	Fu E S
Equity compensation plans approved by security holders	-	-	
Equity compensation plans not approved by security holders	3,208,747	\$ 24.565	
Total	3,208,747	\$ 24.565	

Other information required by Item 5 appears under the caption, "Quarterly Stock Prices and Dividend Report to Shareholders and is incorporated herein by reference.

Item 6. Selected Financial Data

The information required by Item 6 for the five years ended December 31, 2002, appearing in the "Review of Selected Financial Data," of the 2002 Annual Report to Shareholders, is incorporated herein by reference.

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

"Management's Discussion and Analysis of Financial Condition and Results of Operations" in the 2002 Annual Report to Shareholders is incorporated herein by reference.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

The information required by Item 7A appears under the caption, "Financial Instruments and Risk Management," in the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section of the 2002 Annual Report to Shareholders, which is incorporated herein by reference.

Item 8. Financial Statements and Supplementary Data

The consolidated financial statements and notes thereto of the 2002 Annual Report to Shareholders, and the report thereon of PricewaterhouseCoopers LLP, dated January 21, 2003, included in the 2002 Annual Report to Shareholders, are incorporated herein by reference.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

There were no matters required to be reported under this item.

Part III

Item 10. Directors and Executive Officers of the Registrant

The executive officers of the company as of December 31, 2002, were as follows:

1. R. David Hoover, 57, Chairman, President and Chief Executive Officer since April 2002 and a Director since April 2002; he was President and Chief Executive Officer from January 2001 until April 2002 and Vice Chairman and Chief Financial Officer from April 2000 to January 2001; Vice Chairman, President and Chief Financial Officer, 1998-2000; Executive Vice President and Chief Financial Officer, 1995-1996; Senior Vice President and Chief Financial Officer, 1992-1995; Vice President and Assistant Treasurer, 1987-1988; Vice President, Finance and Administration, Technical Products Division, 1983-1985.
2. Raymond J. Seabrook, 51, Senior Vice President and Chief Financial Officer since April 2000; he was Vice President, Planning and Control, 1996-1998; Vice President and Chief Financial Officer, Ball Packaging Products Canada, Inc., 1988-1992.

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3. Leon A. Midgett, 60, Executive Vice President and Chief Operating Officer, Packaging, since December 2002; Vice President, Packaging, and President of North American Beer/Beverage, January 2000 to April 2000; President of North American Beer/Beverage, November 1995 to January 2000.
4. Hanno C. Fiedler, 57, Executive Vice President and a director since December 2002 as well as Vice President, Packaging, and President of North American Beer/Beverage, January 2000 to April 2000; Chairman of the Board of Managers of Ball's European packaging business. Mr. Fiedler was Chairman of the Board of Managers of Ball's European packaging business from January 1996 until December 2002 and, prior to that, headed the European activities of Ball's European packaging business.
5. Donald C. Lewis, 60, Vice President and General Counsel, since September 1998 and Assistant General Counsel, December 2002; Vice President, Assistant Corporate Secretary and General Counsel, 1997-1998; Vice President, Corporate Secretary, 1995-1997; Associate General Counsel and Assistant Corporate Secretary, 1993-1995; General Counsel, 1983-1990; Assistant General Counsel, 1980-1983; Senior Attorney, 1978-1980; General Counsel, 1975-1978.
6. Harold L. Sohn, 56, Vice President, Corporate Relations, since March 1993; Director, Industrial Relations, 1988-1993.
7. David A. Westerlund, 52, Senior Vice President, Administration, since April 1998 and Corporate Secretary, December 2002; Vice President, Administration, 1997-1998; Vice President, Human Resources, 1995-1997; Vice President, Corporate Human Resources, July 1994-December 1994; Vice President, Human Resources and Administration, 1988-1994; Vice President, Human Resources, Ball-InCon Glass Packaging Corp., 1985-1988.
8. Scott C. Morrison, 40, Vice President and Treasurer since April 2002; Treasurer September, 2000 to April 2002; Director/Senior Banker of Corporate Banking, Bank One, Indianapolis, Indiana, 1995 to August 2000.
9. John A. Hayes, 37, Vice President, Corporate Strategy, Marketing and Product Development since April 2002; Vice President, Corporate Planning and Development, April 2000 to January 2003; Senior Director, Corporate Planning and Development, 1999 to April 2000; Vice President, Mergers and Acquisitions/Corporate Finance, Lehman Brothers, 1995 to February 1999.
10. Douglas K. Bradford, 45, Controller since April 2002; Assistant Controller, May 1998 to April 2002; Director, Administration, January 1995 to May 1998; Director, Tax Administration, July 1989 to January 1995.

Other information required by Item 10 appearing under the caption, "Director Nominees and Contingent Compensation," on page 4 and under the caption, "Section 16(a) Beneficial Ownership Reporting Compliance," on page 5 of the company's proxy statement filed pursuant to Regulation 14A dated March 17, 2003, is incorporated herein by reference.

Item 11. Executive Compensation

The information required by Item 11 appearing under the caption, "Executive Compensation," beginning on page 10 of the company's proxy statement filed pursuant to Regulation 14A dated March 17, 2003, is incorporated herein by reference. The Ball Corporation 2000 Deferred Compensation Company Stock Plan and the Ball Corporation Depositary Plan are designed to encourage key executives and other participants to acquire a larger equity ownership interest in the company and to align their interest in the company's stock performance. Nonemployee directors also participate in the Company Stock Plan.

Item 12. Security Ownership of Certain Beneficial Owners and Management

The information required by Item 12 appearing under the caption, "Voting Securities and Principal Officers and Directors," through 3 of the company's proxy statement filed pursuant to Regulation 14A dated March 17, 2003, is incorporated herein by reference.

Item 13. Certain Relationships and Related Transactions

The information required by Item 13 appearing under the caption, "Ratification of the Appointment of the Independent Members of the Compensation Committee," on page 19 of the company's proxy statement filed pursuant to Regulation 14A dated March 17, 2003, is incorporated herein by reference.

Item 14. Disclosure Controls and Procedures

Within 90 days of the filing of the annual report, our Chief Executive Officer and Chief Financial Officer conducted an evaluation of our disclosure controls and procedures as defined by the SEC and concluded that

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ensure that information required to be disclosed by us in this annual report is recorded, processed, and reported within the time periods specified in the SEC's rules and forms. There have not been any significant changes in our internal controls or in other factors that would significantly affect these controls subsequent to the date of evaluation, or any corrective actions with regard to significant deficiencies and material weaknesses in the internal control system.

Part IV

Item 15. Exhibits, Financial Statement Schedules and Reports on Form 8-K

(a) (1) **Financial Statements:**

The following documents included in the 2002 Annual Report to Shareholders are incorporated by reference:

Consolidated statements of earnings - Years ended December 31, 2002, 2001 and 2000

Consolidated balance sheets - December 31, 2002 and 2001

Consolidated statements of cash flows - Years ended December 31, 2002, 2001 and 2000

Consolidated statements of shareholders' equity and comprehensive earnings - Years ended December 31, 2002 and 2000

Notes to consolidated financial statements

Report of independent accountants

(2) **Financial Statement Schedules:**

Financial statement schedules have been omitted as they are either not applicable, are not required, or the required information is included in the consolidated financial statements or notes thereto.

(3) **Exhibits:**

See the Index to Exhibits which appears at the end of this document and which is incorporated by reference.

(b) **Reports on Form 8-K:**

A Current Report on Form 8-K was filed on November 14, 2002, furnishing under Item 9 the information required by Item 9 of Form 8-K, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, by the Board, President and Chief Executive Officer of Ball Corporation, and by Raymond J. Ball, Jr., Vice President and Chief Financial Officer of Ball Corporation.

A Current Report on Form 8-K was filed on November 20, 2002, reporting under Items 5, 7 and 8 the information required by those items, commencing the solicitation of consents from holders of its 7-3/4% Senior Notes due 2006 and 2008 to amend certain provisions of the senior note indenture and the senior securities underlying those securities. In addition, the company furnished financial statements of Schmalbach-Lubeca GmbH.

A Current Report on Form 8-K was filed on November 27, 2002, reporting under Items 5 and 7 the information required by those items, offering of senior notes to be used to help finance the acquisition of Schmalbach-Lubeca GmbH.

A Current Report on Form 8-K was filed on December 31, 2002, reporting: (1) under Item 2 the information required by that item, of the outstanding shares of Schmalbach-Lubeca GmbH, (2) under Item 5 that, in connection with the acquisition, the company completed the issuance of \$300 million in 6-7/8% senior notes due 2012.

FORWARD-LOOKING STATEMENTS

The company has made or implied certain forward-looking statements in this annual report which cover a time frame covered by this report. These forward-looking statements represent the company's goals and expectations from those expressed or implied. From time-to-time we also provide oral or written forward-looking statements that we release to the public. As time passes, the relevance and accuracy of forward-looking statements may change. These statements could cause the company's actual results or outcomes to differ materially from those discussed in this report. These statements include, but are not limited to: fluctuation in customer and consumer growth and demand, parti-

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demand for metal beverage beer and soft drink cans is heaviest; product introductions; insufficient overcapacity in foreign and domestic metal and plastic container industry production facilities; financial results; lack of productivity improvement or production cost reductions; the weather; yields; power and natural resource costs; difficulty in obtaining supplies and energy, such as in and pricing of raw materials, particularly resin, steel and aluminum and the ability or inability of customers changes in raw material costs; changes in the pricing of the company's products and the possible decrease in, or loss of, sales resulting therefrom; loss of profitability and reduced cash flow; transportation costs; the inability to continue the purchase of the company to obtain adequate credit resources for foreseeable financing requirements of the company's business; credit obligations; regulatory action or federal and state legislation including mandated corporate reporting laws; the German mandatory deposit or other restrictive packaging legislation such as interest rates, particularly on floating rate debt of the company; labor strikes; increases in labor costs, specifically pension, medical and health care costs incurred in the countries in which of return projected and earned on assets of the company's defined benefit retirement plans; loss of intellectual property, consumer and other issues; maintenance and capital expenditures; goodwill impairment accounting on earnings; changes in generally accepted accounting principles or their interpretation; the authorization, funding and availability of government contracts and the nature and continuation of related services provided thereunder; technical uncertainty associated with performance of aerodynamic contracts; the ability to promptly invoice and collect accounts receivable from customers, particularly agencies; international business and market risks such as the devaluation of international currencies; inability to sell scrap associated with the production of metal containers; international business (exchange rates) in the United States, Europe and particularly in developing countries such as the rate of the U.S. dollar against the European euro, British pound, Polish zloty, Hong Kong dollar, renminbi and Brazilian real; terrorist activity or war that disrupts the company's production, availability of materials used in the production of the company's goods and services, including increased energy; ability of the company to obtain adequate credit resources for the foreseeable financing requirements of businesses; and successful or unsuccessful acquisitions, joint ventures or divestitures and those associated therewith, including the integration and operation of the business of Schmalbach-Lubeca Packaging Europe. If the company is unable to achieve its goals, then the company's actual performance from those goals expressed or implied in the forward-looking statements. The company does not make forward-looking statements except as it deems necessary at quarterly or annual earnings reports. We do not consult any further disclosures we make on related subjects in our 10-Q, 8-K and 10-K reports to the SEC Commission.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BALL CORPORATION
(Registrant)

By: /s/ R. David Hoover
R. David Hoover, Chairman
and Chief Executive Officer
March 27, 2003

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed on behalf of the registrant and in the capacities and on the dates indicated below.

(1) Principal Executive Officer:

/s/ R. David Hoover

R. David Hoover

Chairman, President and Chief
Executive Officer

March 27, 2003

(2) Principal Financial Accounting Officer:

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	/s/ Raymond J. Seabrook		Sr. Vice President and Chief Financial Officer

	Raymond J. Seabrook		March 27, 2003
(3)	Controller:		
	/s/ Douglas K. Bradford		Controller

	Douglas K. Bradford		March 27, 2003
(4)	A Majority of the Board of Directors:		
	/s/ Frank A. Bracken	*	Director

	Frank A. Bracken		March 27, 2003
	/s/ Howard M. Dean	*	Director

	Howard M. Dean		March 27, 2003
	/s/ John T. Hackett	*	Director

	John T. Hackett		March 27, 2003
	/s/ Hanno C. Fiedler	*	Director

	Hanno C. Fiedler		March 27, 2003
	/s/ R. David Hoover	*	Chairman of the Board and Director

	R. David Hoover		March 27, 2003
	/s/ John F. Lehman	*	Director

	John F. Lehman		March 27, 2003
	/s/ Jan Nicholson	*	Director

	Jan Nicholson		March 27, 2003
	/s/ George A. Sissel	*	Director

	George A. Sissel		March 27, 2003
	/s/ Theodore M. Solso	*	Director

	Theodore M. Solso		March 27, 2003
	/s/ William P. Stiritz	*	Director

	William P. Stiritz		March 27, 2003
	/s/ Stuart A. Taylor II	*	Director

	Stuart A. Taylor II		March 27, 2003

*By R. David Hoover as Attorney-in-Fact pursuant to a Limited Power of Attorney executed by the Company, which Power of Attorney has been filed with the Securities and Exchange Commission.

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By: /s/ R. David Hoover
R. David Hoover
As Attorney-in-Fact
March 27, 2003

Certification

I, R. David Hoover, certify that:

1. I have reviewed this annual report on Form 10-K of Ball Corporation;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact necessary to make the statements made, in light of the circumstances under which they were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, present in all material respects the financial condition, results of operations and cash flows of the registrant and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
 - a) Designed such disclosure controls and procedures to ensure that material information regarding the registrant, including its consolidated subsidiaries, is made known to us by others within the period in which this annual report is being prepared;
 - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures prior to the filing date of this annual report (the "Evaluation Date"); and
 - c) Presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the functions of auditors and audit committee):
 - a) All significant deficiencies in the design or operation of internal controls which could result in the registrant's inability to record, process, summarize and report financial data and the registrant's auditors any material weaknesses in internal controls; and
 - b) Any fraud, whether or not material, that involves management or other employees of the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this annual report whether or not there were any significant changes in internal controls or in other factors that could significantly affect the registrant's internal controls to the date of our most recent evaluation, including any corrective actions with regard to the material weaknesses.

Date: March 27, 2003

/s/ R. David Hoover
R. David Hoover
Chairman, President and Chief Executive Officer

Certification

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I, Raymond J. Seabrook, certify that:

1. I have reviewed this annual report on Form 10-K of Ball Corporation;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included or to be included, present in all material respects the financial condition, results of operations and cash flows of the registrant and for, the periods presented in this annual report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
 - a) Designed such disclosure controls and procedures to ensure that material information regarding the registrant, including its consolidated subsidiaries, is made known to us by others within the organization in a timely manner during the period in which this annual report is being prepared;
 - b) Evaluated the effectiveness of the registrant's disclosure controls and procedures prior to the filing date of this annual report (the "Evaluation Date"); and
 - c) Presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies in the design or operation of internal controls which could reasonably be expected to materially affect the registrant's ability to record, process, summarize and report financial data and the registrant's auditors any material weaknesses in internal controls; and
 - b) Any fraud, whether or not material, that involves management or other employees of the registrant's internal controls; and
6. The registrant's other certifying officers and I have indicated in this annual report whether or not there were any significant changes in internal controls or in other factors that could significantly affect the registrant's internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to deficiencies and material weaknesses.

Date: March 27, 2003

/s/ Raymond J. Seabrook
Raymond J. Seabrook
Executive Vice President and Chief Financial Officer

Ball Corporation and Subsidiaries
Annual Report on Form 10-K
For the year ended December 31, 2002

Index to Exhibits

Exhibit Number	Description of Exhibit
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- 1.1 Purchase Agreement, dated as of December 5, 2002, by and among Ball Corporation, Deutsche Bank Securities, Inc., Banc of America Securities LLC, Banc One Capital Securities Corp., Dresdner Kleinwort Wasserstein-Grantchester, Inc., McDonald In Capital Markets, Inc. and Wells Fargo Brokerage Services, LLC and certain subsid Corporation (filed by incorporation by reference to the Current Report on Form 8 filed December 31, 2002).
- 2.1 Share Sale and Transfer Agreement dated August 29/30, 2002, among Schmalbach-Lub GmbH, Ball Pan-European Holdings, Inc. and Ball Corporation (filed by incorporat Corporation's Quarterly Report on Form 10-Q for the quarter ended September 29,
- 2.2 Amendment Agreement, dated December 18, 2002, among Schmalbach-Lubeca Holding Gm Pan-European Holdings, Inc., Ball Corporation and Ball (Germany) Acquisition Gmb Transfer Agreement, dated August 29/30, 2002, among Schmalbach-Lubeca Holding Gm Pan-European Holdings, Inc. and Ball Corporation (filed by incorporation by refe Form 8-K, dated December 19, 2002) filed December 31, 2002).
- 3.i Amended Articles of Incorporation as of August 2, 1996 (filed by incorporation b Form 10-Q filed May 14, 1997).
- 3.ii Bylaws of Ball Corporation as amended January 22, 2003 (filed by incorporation b Form S-4 filed February 7, 2003).
- 4.1(a) Amended and Restated Senior Note Indenture, dated August 10, 1998, and amended a 2002, by and among Ball Corporation, certain subsidiary guarantors of Ball Corpo as Senior Note Trustee (filed by incorporation by reference to the Current Repor 2002) filed December 31, 2002).
- 4.1(b) Senior Registration Rights Agreement, dated August 10, 1998, among Ball Corporat Lynch, Pierce, Fenner & Smith Incorporated, BancAmerica Robertson Stephens, Firs Inc., and certain subsidiary guarantors of Ball Corporation (filed by incorporat Report on Form 8-K dated August 10, 1998) filed August 25, 1998).
- 4.2(a) Amended and Restated Senior Subordinated Note Indenture, dated August 10, 1998, December 19, 2002, by and among Ball Corporation, certain subsidiary guarantors of New York, as Senior Subordinated Note Trustee (filed by incorporation by refe Form 8-K dated August 10, 1998) filed August 25, 1998).
- 4.2(b) Senior Subordinated Registration Rights Agreement, dated August 10, 1998, among Inc., Merrill Lynch, Pierce, Fenner & Smith Incorporated, BancAmerica Robertson Markets, Inc., and certain subsidiary guarantors of Ball Corporation (filed by i Current Report on Form 8-K dated December 19, 2002) filed December 31, 2002).
- 4.3 Dividend distribution payable to shareholders of record on August 4, 1996, of on for each outstanding share of common stock under the Rights Agreement dated as o company and The First Chicago Trust company of New York (filed by incorporation Registration Statement, No. 1-7349, dated August 1, 1996, and filed August 2, 19 Report dated February 13, 1996, and filed February 14, 1996).
- 4.4(a) Registration Rights Agreement, dated as of December 19, 2002, by and among Ball Deutsche Bank Securities Inc., Banc of America Securities LLC, Banc One Capital Securities Corp., Dresdner Kleinwort Wasserstein-Grantchester, Inc., McDonald In Markets, Inc. and Wells Fargo Brokerage Services, LLC and certain subsidiary gua by incorporation by reference to Exhibit 4.1 of the Current Report on Form 8-K, December 31, 2002).
- 4.4(b) Senior Note Indenture, dated as of December 19, 2002, by and among Ball Corporat of Ball Corporation and The Bank of New York, as Trustee (filed by incorporation Report on Form 8-K dated December 19, 2002) filed December 31, 2002).
- 10.1 1980 Stock Option and Stock Appreciation Rights Plan, as amended, 1983 Stock Opt Rights Plan (filed by incorporation by reference to the Form S-8 Registration St

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April 27, 1983.

- 10.2 1988 Restricted Stock Plan and 1988 Stock Option and Stock Appreciation Rights P
reference to the Form S-8 Registration Statement, No. 33-21506) filed April 27,
- 10.3 Ball Corporation Deferred Incentive Compensation Plan (filed by incorporation by
Form 10-K for the year ended December 31, 1987) filed March 25, 1988.
- 10.4 Ball Corporation 1986 Deferred Compensation Plan, as amended July 1, 1994 (filed
the Quarterly Report on Form 10-Q for the quarter ended July 3, 1994) filed Augu
- 10.5 Ball Corporation 1988 Deferred Compensation Plan, as amended July 1, 1994 (filed
the Quarterly Report on Form 10-Q for the quarter ended July 3, 1994) filed Augu
- 10.6 Ball Corporation 1989 Deferred Compensation Plan, as amended July 1, 1994 (filed
the Quarterly Report on Form 10-Q for the quarter ended July 3, 1994) filed Augu
- 10.7 Amended and Restated Form of Severance Benefit Agreement which exists between th
officers, effective as of August 1, 1994, and as amended on January 24, 1996 (f
to the Quarterly Report on Form 10-Q for the quarter ended March 22 , 1996) file
- 10.8 Ball Corporation 1986 Deferred Compensation Plan for Directors, as amended Octob
by reference to the Annual Report on Form 10-K for the year ended December 31, 1
- 10.9 1991 Restricted Stock Plan for Nonemployee Directors of Ball Corporation (filed
the Form S-8 Registration Statement, No. 33-40199) filed April 26, 1991.
- 10.10 Ball Corporation Economic Value Added Incentive Compensation Plan dated January
reference to the Annual Report on Form 10-K for the year ended December 31, 1994
- 10.11 Ball Corporation 1997 Stock Incentive Plan (filed by incorporation by reference
Statement, No. 333-26361) filed May 1, 1997.
- 10.12 Agreement and Plan of Merger among Ball Corporation, Ball Sub Corp. and Heekin C
1992, and as amended as of December 28, 1992 (filed by incorporation by referenc
on Form S-4, No. 33-58516) filed February 19, 1993.
- 10.13 Distribution Agreement between Ball Corporation and Alltrista (filed by incorpor
Alltrista Corporation Form 8, Amendment No. 3 to Form 10, No. 0-21052, dated Dec
March 17, 1993.
- 10.14 1993 Stock Option Plan (filed by incorporation by reference to the Form S-8 Regi
filed April 30, 1993.
- 10.15 Ball-InCon Glass Packaging Corp. Deferred Compensation Plan, as amended July 1,
reference to the Quarterly Report on Form 10-Q for the quarter ended July 3, 199
- 10.16 Ball Corporation Supplemental Executive Retirement Plan (filed by incorporation
Report on Form 10-Q for the quarter ended October 2, 1994) filed November 15, 19
- 10.17 Ball Corporation Split Dollar Life Insurance Plan (filed by incorporation by ref
Form 10-Q for the quarter ended October 2, 1994) filed November 15, 1994.
- 10.18 Ball Corporation Long-Term Cash Incentive Plan, dated October 25, 1994, as amend
incorporation by reference to the Quarterly Report on Form 10-Q for the quarter
November 13, 1996.
- 10.19a Ball Corporation Merger Related, Special Incentive Plan for Operating Executives
grants in which the five named executive officers participate and which grants a
Compensation section in the Ball Corporation Proxy Statement dated March 15, 199
was filed March 29, 1999.)

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- 10.19b Ball Corporation Merger Related, Special Incentive Plan for Operating Executives Stock grant in which the five named executive officers participate and which grants Executive Compensation section of the Ball Corporation Proxy Statement dated March 29, 1999. (Filed herewith.)
- 10.19c Ball Corporation Merger Related, Special Incentive Plan for Operating Executives incentive payments based upon the attainment of certain performance criteria. (Filed herewith.)
- 10.20 Asset Purchase Agreement dated June 26, 1995, among Foster Ball, L.L.C. (since renamed Ball-Foster Glass Container Co., L.L.C.), Ball Glass Container Corporation and Ball Corporation (filed by incorporation by reference to the Current Report on Form 8-K dated September 15, 1995) filed September 29, 1995.
- 10.21 Foster Ball, L.L.C. (since renamed Ball-Foster Glass Container Co., L.L.C.) Amended Company Agreement dated June 26, 1995, among Saint-Gobain Holdings I Corp., BGH Inc. (filed by incorporation by reference to the Current Report on Form 8-K dated September 29, 1995).
- 10.22 Asset Purchase Agreement dated August 10, 1998, among Ball Corporation and its Ball Corp. and Reynolds Metals Company (filed by incorporation by reference to the Current Report on Form 8-K dated August 10, 1998) filed August 25, 1998.
- 10.23 Form of Severance Agreement (Change of Control Agreement) which exists between Ball Corporation and its officers (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 1988) filed March 25, 1989.
- 10.24 Consulting Agreement between George A. Matsik and Ball Corporation dated October 1, 1998 (filed by reference to the Annual Report on Form 10-K for the year ended December 31, 1998) filed March 25, 1999.
- 10.25 Ball Corporation 2000 Deferred Compensation Company Stock Plan. This plan is referred to in Item 11, the Compensation section of this Form 10-K (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 2001) filed March 28, 2002.
- 10.26 Ball Corporation Deposit Share Program. This plan is referred to in Item 11, the Compensation section of this Form 10-K. (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 2001) filed March 28, 2002.
- 10.27 Credit Agreement, dated December 19, 2002, among Ball Corporation, certain subsidiaries of Ball Corporation, Deutsche Bank AG, New York Branch, as Administrative Agent, The Bank of Nova Scotia, as Administrative Agent, Deutsche Bank Securities Inc. and Banc of America Securities LLC, as Joint Administrative Arrangers and Joint Book Managers, Bank of America, N.A., as Syndication Agent, Paper Inc. and BNP Paribas, as Co-Documentation Agents, and various lending institutions (filed by incorporation by reference to the Current Report on Form 8-K dated December 19, 2002) filed March 28, 2003.
- 10.28 Acquisition Related, Special Incentive Plan for selected executives and senior management incentive payments based upon the attainment of certain performance criteria. (Filed herewith.)
- 10.29 Employment agreement between Ball Corporation and Hanno C. Fiedler. (Filed herewith.)
- 11.1 Statement re: Computation of Earnings Per Share (filed by incorporation by reference to the Consolidated financial statements, "Earnings Per Share," in the 2002 Annual Report on Form 10-K) (Filed herewith.)
- 12.1 Statement re: Computation of Ratio of Earnings to Fixed Charges. (Filed herewith.)
- 13.1 Ball Corporation 2002 Annual Report to Shareholders. (The Annual Report to Shareholders, which is incorporated by reference, is furnished for the information of the Commission and is not filed as part of this Form 10-K.) (Filed herewith.)
- 18.1 Letter re: Change in Accounting Principles. (Filed by incorporation by reference to the Current Report on Form 10-Q for the quarterly period ended July 2, 1995) filed August 15, 1995.

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- 18.2 Letter re: Change in Accounting Principles regarding change in pension plan val
herewith.)
- 21.1 List of Subsidiaries of Ball Corporation. (Filed herewith.)
- 23.1 Consent of Independent Accountants. (Filed herewith.)
- 24.1 Limited Power of Attorney. (Filed herewith.)
- 99.1 Specimen Certificate of Common Stock (filed by incorporation by reference to the
the year ended December 31, 1979) filed March 24, 1980.
- 99.2 Cautionary statement for purposes of the "safe harbor" provisions of the Private
of 1995, as amended. (Filed herewith.)